

"Maine's City of Opportunity"

Financial Services

TO: Phillip Crowell, City Manager

FROM: Jill Eastman, Finance Director

REF: September 14, 2020

The following is a discussion regarding the significant variances found in the City's September financial report. Please note that although the monthly financial report contains amounts reported by the School Department, this discussion is limited to the City's financial results and does not attempt to explain any variances for the School Department.

The City has completed its third month of the current fiscal year. As a guideline for tracking purposes, revenues and expenditures should amount to approximately 25.0% of the annual budget. However, not all costs and revenues are distributed evenly throughout the year; individual line items can vary based upon cyclical activity.

#### Revenues

Revenues collected through September 30th, including the school department were \$35,151,852, or 38.32%, of the budget. The municipal revenues including property taxes were \$28,012,563, or 43.89% of the budget which is more than the same period last year by \$689,558. The accounts listed below are noteworthy.

- A. September 15<sup>th</sup> the first installment for real estate taxes were due. The current year tax revenue is at 47.73% as compared to 48.23% last year.
- B. Excise tax for the month of September is at 34.35%. This is an \$303,805 increase from FY 20. Our excise revenues for FY21 are 9.35% above projections as of September 30, 2020.
- C. State Revenue Sharing for the month of September is 30.7% or \$831,460. This is \$158,181 increase from this September to last September.
- D. Homestead Exemption is 98.98% of budget at the end of September. We received 75% of our allotted amount in September and we will receive the balance in June.

#### **Expenditures**

City expenditures through September 2020 were \$20,050,315 or 43.65%, of the budget. This is an increase over the same period last year of 12.99% or \$6,299,726. Noteworthy variances are:

- A. Debt Service was higher than last year by \$431,610.
- B. Worker's Comp transfer was made earlier this year than last in the amount of \$641,910.
- C. County Tax was posted in September this year and Oct 1<sup>st</sup> last year. The amount was \$2,629,938 and,
- D. The transfer to the TIF accounts was done earlier this year than last in the amount of \$2,845,623.

#### **Investments**

This section contains an investment schedule as of September 30th. Currently the City's funds are earning an average interest rate of 1.21%. As the CD's that we have mature, the interest earnings will decrease this year.

Respectfully submitted,

Jill M. Eastman Finance Director

## CITY OF AUBURN, MAINE BALANCE SHEET - CITY GENERAL FUND AND WORKERS COMP FUND AS of September 2020, August 2020, and June 2020

ASSETS		UNAUDITED September 30 2020		JNAUDITED August 31 2020		Increase (Decrease)	ι	JNAUDITED JUNE 30 2020
CASH	\$	15,277,526	\$	12,464,326	\$	2,813,199	\$	14,712,549
RECEIVABLES						-		
ACCOUNTS RECEIVABLES		3,346,811		1,356,313		1,990,498		1,371,945
TAXES RECEIVABLE-CURRENT		23,570,572		42,236,215		(18,665,643)		185,234
DELINQUENT TAXES		339,199		339,886		(686)		617,814
TAX LIENS		1,184,757		1,293,972		(109,215)		884,542
NET DUE TO/FROM OTHER FUNDS		6,935,228		6,821,850		113,378		2,811,613
TOTAL ASSETS	\$	50,654,093	\$	64,512,563	\$	(13,858,469)	\$	20,583,697
LIABILITIES & FUND BALANCES								
ACCOUNTS PAYABLE	\$	(192,101)	\$	54,480	\$	(246,582)	\$	(833,548)
PAYROLL LIABILITIES	*	(305,777)	*	(501,735)	•	195,958	•	(253,541)
ACCRUED PAYROLL		(19)		(2,300)		2,281		(3,829,105)
STATE FEES PAYABLE		(65,574)		(49,871)		(15,704)		-
ESCROWED AMOUNTS		(31,044)		(31,024)		(20)		(26,004)
DEFERRED REVENUE		(24,836,272)		(43,611,757)		18,775,485 <sup>°</sup>		(2,161,507)
TOTAL LIADULTICS	•	(25, 420, 700)	•	(44 440 007)	•	40.744.440	•	(7.402.705)
TOTAL LIABILITIES	\$	(25,430,788)	Ф	(44,142,207)	Þ	18,711,419	\$	(7,103,705)
FUND BALANCE - UNASSIGNED/ASSIGNED	\$	(22,187,879)	\$	(17,334,929)	\$	(4,852,950)	\$	(10,445,286)
FUND BALANCE - RESTRICTED	·	(2,273,457)	·	(2,273,457)	\$	-	•	(2,273,457)
FUND BALANCE - NON SPENDABLE		(761,970)		(761,970)	•	-		(761,249)
TOTAL FUND BALANCE	\$	(25,223,306)	\$	(20,370,356)	\$	(4,852,950)	\$	(13,479,992)
TOTAL LIABILITIES AND FUND BALANCE	\$	(50,654,093)	\$	(64,512,563)	\$	13,858,469	\$	(20,583,697)

#### CITY OF AUBURN, MAINE REVENUES - GENERAL FUND COMPARATIVE THROUGH September 30, 2020 VS September 30, 2019

		FY 2021		ACTUAL REVENUES	% OF		FY 2020		ACTUAL REVENUES	% OF	
REVENUE SOURCE		BUDGET	THI	RU SEPT 2020	BUDGET		BUDGET	TH	RU SEPT 2019	BUDGET	VARIANCE
TAXES PROPERTY TAX REVENUE-	\$	49,655,498	\$	23,701,625	47.73%	\$	49,295,498	\$	23,773,125	48.23% \$	(71,500)
PRIOR YEAR TAX REVENUE	Ф \$	49,000,490	Ф \$	3,416	41.13%	Ф \$	49,295,496	Ф \$	109,437	40.23% \$	. , ,
HOMESTEAD EXEMPTION REIMBURSEMENT	\$	1,420,000	\$	1,405,540	98.98%	\$	1,250,000	\$	994,116	79.53% \$	( , - ,
EXCISE	\$	4,112,861	\$	1,412,889	34.35%	\$	3,910,000	\$	1,109,084	28.37% \$	,
PENALTIES & INTEREST	\$	150,000	\$	18,207	12.14%	\$	150,000	\$	28,520	19.01% \$	,
TOTAL TAXES	\$	55,338,359	\$	26,541,677	47.96%	\$	54,605,498	\$	26,014,282	47.64% \$	. , ,
LICENSES AND PERMITS										_	
BUSINESS	\$	166,000	\$	72,222	43.51%	\$	169,000	\$	45,300	26.80% \$	,
NON-BUSINESS	\$	392,400	\$	120,703	30.76%	\$	409,000	\$	120,116	29.37% \$	
TOTAL LICENSES	\$	558,400	\$	192,925	34.55%	\$	578,000	\$	165,416	28.62% \$	27,509
INTERGOVERNMENTAL ASSISTANCE											
STATE-LOCAL ROAD ASSISTANCE	\$	400,000	\$	-	0.00%	\$	400,000	\$	_	0.00% \$	; -
STATE REVENUE SHARING	\$	2,708,312	\$	831,460	30.70%	\$	2,389,669	\$	673,279	28.17% \$	158,181
WELFARE REIMBURSEMENT	\$	90,656	\$	3,636	4.01%	\$	94,122	\$	5,535	5.88% \$	(1,899)
OTHER STATE AID	\$	32,000	\$	· -	0.00%	\$	32,000	\$	´-	0.00% \$	
CITY OF LEWISTON	\$	228,384	\$	-	0.00%	\$	228,384	\$	-	0.00% \$	-
TOTAL INTERGOVERNMENTAL ASSISTANCE	\$	3,459,352	\$	835,096	24.14%	\$	3,144,175	\$	678,814	21.59% \$	156,282
0114005 500 0501/050											
CHARGE FOR SERVICES	Φ.	400 440	Φ.	04.040	40.400/	•	440.440	Φ.	00.450	40.070/	(4.400)
GENERAL GOVERNMENT	\$	198,440	\$	24,018	12.10%	\$	148,440	\$	28,156	18.97% \$	. , ,
PUBLIC SAFETY EMS TRANSPORT	\$	181,600	\$ \$	5,671	3.12%	\$	215,600	\$ \$	25,677	11.91% \$	. , ,
TOTAL CHARGE FOR SERVICES	\$	1,200,000 1,580,040	\$	294,717 324,406	24.56% 20.53%	\$ \$	1,200,000 1,564,040	\$	254,649 308,482	21.22% \$ 19.72% \$	
TOTAL CHARGE FOR SERVICES	Φ	1,560,040	Φ	324,406	20.55%	Ф	1,564,040	Φ	300,462	19.72% \$	15,924
FINES											
PARKING TICKETS & MISC FINES	\$	55,000	\$	6,785	12.34%	\$	55,000	\$	8,323	15.13% \$	(1,538)
MISCELLANEOUS											
INVESTMENT INCOME	\$	80,000	\$	11.003	13.75%	\$	70.000	\$	21.147	30.21% \$	(10,144)
RENTS	\$	35,000	\$	22,160	63.31%	\$	35,000	\$	6,448	18.42% \$	
UNCLASSIFIED	\$	10,000	\$	29,838	298.38%	\$	10,000	\$	34,969	349.69% \$	
COMMERCIAL SOLID WASTE FEES	\$	· -	\$	12,479		\$	-	\$	12,030	\$	
SALE OF PROPERTY	\$	25,000	\$	(4,803)	-19.21%	\$	20,000	\$	12,899	64.50% \$	(17,702)
RECREATION PROGRAMS/ARENA				, , ,						\$	; - ′
MMWAC HOST FEES	\$	230,000	\$	38,380	16.69%	\$	225,000	\$	57,570	25.59% \$	(19,190)
TRANSFER IN: TIF	\$	1,117,818	\$	-	0.00%	\$	1,117,818	\$	-	0.00% \$	
TRANSFER IN: Other Funds	\$	578,925	\$	-	0.00%	\$	566,011	\$	-	0.00% \$	-
ENERGY EFFICIENCY										\$	; -
CDBG	\$	214,430	\$	-	0.00%	\$	214,430	\$	-	0.00% \$	
UTILITY REIMBURSEMENT	\$	20,000	\$	2,617	13.09%	\$	20,000	\$	2,625	13.13% \$	(8)
CITY FUND BALANCE CONTRIBUTION	\$	527,500	\$	-	0.00%	\$	527,500	\$	-	0.00% \$	<u>-</u> _
TOTAL MISCELLANEOUS	\$	2,838,673	\$	111,674	3.93%	\$	2,805,759	\$	147,688	5.26% \$	(36,014)
TOTAL GENERAL FUND REVENUES	\$	63,829,824	\$	28,012,563	43.89%	\$	62,752,472	\$	27,323,005	43.54% \$	689,558
SCHOOL REVENUES											
EDUCATION SUBSIDY	\$	26,217,074	\$	7,121,393	27.16%	\$	25,851,656	\$	6,800,216	26.30% \$	321,177
EDUCATION	\$	717,415	\$	17,896	2.49%	\$	711,224	\$	27,391	3.85% \$	- ,
SCHOOL FUND BALANCE CONTRIBUTION	\$	970,862	\$	· -	0.00%	\$	877,296	\$	´-	0.00% \$	
TOTAL SCHOOL	\$	27,905,351	\$	7,139,289	25.58%	\$	27,440,176	\$	6,827,607	24.88% \$	311,682
GRAND TOTAL REVENUES	\$	91,735,175	\$	35,151,852	38.32%	\$	90,192,648	\$	34,150,612	37.86% \$	1,001,240

## CITY OF AUBURN, MAINE EXPENDITURES - GENERAL FUND COMPARATIVE THROUGH September 30, 2020 VS September 30, 2019

DEPARTMENT   ADMINISTRATION   AMAYOR AND COUNCIL   \$ 9,0000 \$ 43,2995 43,79% \$ 122,137 \$ 3,5749 \$ 29,03% \$ 7,546 CITY CARRY   \$ 776,095 \$ 164,472 21,19% \$ 522,113 \$ 3,5749 \$ 29,03% \$ 7,546 CITY CARRY   \$ 776,095 \$ 164,472 21,19% \$ 522,113 \$ 3,5740   22,30% \$ 20,713 \$ 13,770   22,36% \$ 22,713 \$ 13,770   22,36% \$ 22,713 \$ 13,770   22,36% \$ 22,713 \$ 13,770   22,36% \$ 22,713 \$ 13,770   22,36% \$ 22,713 \$ 13,770   22,36% \$ 22,713 \$ 13,770   22,36% \$ 22,713 \$ 13,770   22,36% \$ 22,713 \$ 13,770   22,36% \$ 22,713 \$ 13,770   22,36% \$ 22,713 \$ 174,971 \$ 27,20% \$ 23,723 \$ 13,70% \$ 23,723 \$ 174,971 \$ 27,20% \$ 23,723 \$ 174,971 \$ 27,20% \$ 23,723 \$ 13,720 \$ 23,720 \$ 174,971 \$ 27,20% \$ 23,720 \$			FY 2021		Unaudited EXP	% OF	,	FY 2020	ι	Jnaudited EXP	% OF	
MAYOR AND COUNCIL   \$ 99.000 \$ 43.296 \$ 43.79% \$ 123.137 \$ 33.749   29.00% \$ 7.546   CITY MANAGER   \$ 776.96 \$ 104.72   21.99% \$ 5.861.19 \$ 137.700   23.65% \$ 2.62.72   CITY CLERK   \$ 216.946 \$ 50.002   23.32% \$ 207.139 \$ 33.541   17.01% \$ 15.361   FINANCIAL SERVICES   \$ 157.057 \$ 34.664   22.01% \$ 153.162 \$ 34.666 \$ 1.000   17.4797   23.22% \$ 1.23.26% \$ 1.23	DEPARTMENT		BUDGET	THE	RU SEPT 2020	BUDGET		BUDGET	THR	U SEPT 2019	BUDGET	VARIANCE
CITY CLERK												
CITY CLERK   \$ 216,946   \$ 50,002   23.3%   \$ 207,139   \$ 35,241   17.01%   \$ 15,361   FINANCIAL SERVICES   \$ 157,057   \$ 34,664   22.01%   \$ 153,182   \$ 36,965   23.48%   \$ (1.401)   TOTAL ADMINISTRATION   \$ 2,610,207   \$ 777,221   29.78%   \$ 2,513,903   \$ 802,522   31,92%   \$ (25,301)    COMMUNITY SERVICES   \$ 1,339,047   \$ 249,799   18.58%   \$ 1,333,724   \$ 300,900   23.17%   \$ (60,291)   HEALTH & SOCIAL SERVICES   \$ 199,262   \$ 28,037   14.07%   \$ 211,371   \$ 36,863   17.31%   \$ (85,248)   FUBLIC LIBRARY   \$ 1,031,533   \$ 343,844   \$ 33.39%   \$ 1,006,217   \$ 215,564   \$ 25,00%   \$ 32,208   FUBLIC LIBRARY   \$ 1,031,533   \$ 343,844   \$ 33.39%   \$ 1,006,217   \$ 25,1564   \$ 25,00%   \$ 32,200   FUBLIC SERVICES   \$ 667,494   \$ 208,650   \$ 312,836   \$ 725,535   \$ 24,19%   \$ 61,000   FOR CHANGE COMPENSATION   \$ 64,473,918   \$ 84,82%   \$ 7,334,680   \$ 5,995,751   \$ 81,75%   \$ 431,610   FAILUTIES   \$ 667,494   \$ 208,650   \$ 312,836   \$ 7,847,645   \$ 49,41%   \$ 10,82,807   FUBLIC SAFTY   \$ 6,446,835   \$ 1,625,991   \$ 23,82%   \$ 4,275,323   \$ 279,334   \$ 22,24%   \$ 13,826   FUBLIC DEPARTMENT   \$ 6,846,835   1,625,991   \$ 23,82%   \$ 4,275,323   \$ 2,234,48   \$ 31,827   FUBLIC SAFTY   \$ 9,834,470   \$ 22,29,191   \$ 23,82%   \$ 4,275,323   \$ 2,234,48   \$ 31,827   FUBLIC WORKER DEPARTMENT   \$ 4,979,329   \$ 9,634,481   \$ 19,50%   \$ 4,245,633   \$ 2,245%   \$ 10,000   \$ 6,371,645   \$ 2,246%   \$ 1,028,227   FUBLIC WORK DEPARTMENT   \$ 4,979,329   \$ 9,634,481   \$ 19,50%   \$ 4,275,323   \$ 2,236,77   \$ 22,42%   \$ (1.5,285)   FUBLIC WORK DEPARTMENT   \$ 4,979,329   \$ 9,634,481   \$ 19,50%   \$ 4,275,323   \$ 2,236,77   \$ 22,24%   \$ (1.5,285)   FUBLIC WORK DEPARTMENT   \$ 4,979,329   \$ 1,000,000   \$ 1,000			,		,					, -		* /
FINANCIAL SERVICES   \$ 751,849 \$ 171,411   22,80% \$ 734,597 \$ 174,979   23,82% \$ (3,586)   MUMAN RESOURCES   \$ 15,707 \$ 34,864   22,07% \$ 153,878 \$ 33,986   23,48% \$ (1,401)   NEORMATION TECHNOLOGY   \$ 660,260 \$ 312,877 \$ 51,35% \$ 713,729 \$ 382,888   53,65% \$ (70,011)   TOTAL ADMINISTRATION   \$ 2,610,207 \$ 777,221   29,78% \$ 2,513,903 \$ 802,522   31,92% \$ (25,301)   COMMUNITY SERVICES   \$ 199,262 \$ 28,003   14,07% \$ 2,11,371 \$ 30,583   17,31% \$ (60,291)   HEALTH & SOCIAL SERVICES   \$ 199,262 \$ 28,037   14,07% \$ 2,11,371 \$ 30,583   17,31% \$ (60,291)   HEALTH & SOCIAL SERVICES   \$ 199,262 \$ 28,037   14,07% \$ 2,11,371 \$ 30,583   17,31% \$ 60,291   TOTAL COMMUNITY SERVICES   \$ 199,262 \$ 28,037   14,07% \$ 211,371 \$ 30,583   17,31% \$ 50,240   22,000   16,000   17												
HUMAN RESOURCES   \$ 167.057 \$ 34.564 \$ 22.01% \$ 153.182 \$ 3.5,965 \$ 23.48% \$ (1.401)												
INFORMATION TECHNOLOGY   \$ 609,260 \$ 312,877 \$1,35% \$ 713,729 \$ 382,888 \$5,85% \$ (70,011)			,	- :	,					,		. , ,
COMMUNITY SERVICES   COMMUNITY DEVELOPMENT   S				- :								
ECONOMIC & COMMUNITY DEVELOPMENT   \$ 1,339,047 \$ 248,799   18,58% \$ 1,333,724 \$ 309,090   23,17% \$ (60,291)   16,217												,
ECONOMIC & COMMUNITY DEVELOPMENT   \$ 1,339,047 \$ 248,799   18,89% \$ 1,333,724 \$ 309,090   22,17% \$ (60,291)   HEAITH & SOCIAL SERVICES   \$ 199,222 \$ 28,037   14,07% \$ 21,1371 \$ 36,883   17,31% \$ (86,291)   HEAITH & SOCIAL SERVICES   \$ 199,225 \$ 28,037   14,07% \$ \$ 1,1371 \$ \$ 36,883   17,31% \$ (86,291)   HEAITH & SOCIAL SERVICES   \$ 1,031,533 \$ 343,844   33,33% \$ 1,062,17 \$ 251,554   26,00% \$ 52,218   10,000 \$ 1,000 \$	TOTAL ADMINISTRATION	φ	2,010,207	Φ	111,221	29.70%	Ф	2,513,903	Φ	002,322	31.92%	\$ (25,301)
ECONOMIC & COMMUNITY DEVELOPMENT   \$ 1,339,047 \$ 248,799   18,89% \$ 1,333,724 \$ 309,090   22,17% \$ (60,291)   HEAITH & SOCIAL SERVICES   \$ 199,222 \$ 28,037   14,07% \$ 21,1371 \$ 36,883   17,31% \$ (86,291)   HEAITH & SOCIAL SERVICES   \$ 199,225 \$ 28,037   14,07% \$ \$ 1,1371 \$ \$ 36,883   17,31% \$ (86,291)   HEAITH & SOCIAL SERVICES   \$ 1,031,533 \$ 343,844   33,33% \$ 1,062,17 \$ 251,554   26,00% \$ 52,218   10,000 \$ 1,000 \$	COMMUNITY SERVICES											
HEALTH & SOCIAL SERVICES  \$ 199,282 \$ 28,037 14,07% \$ 211,371 \$ 36,583 17,31% \$ 6,8246 PECREATION & \$ 520,474 \$ 186,576 & 35,85% \$ 448,575 \$ 128,388 28,61% \$ 58,218 PUBLIC LIBRARY  \$ 1,031,553 \$ 343,844 33,33% \$ 1,062,17 \$ 251,554 25,00% \$ 92,290 TOTAL COMMUNITY SERVICES  \$ 3,090,336 \$ 807,256 26,12% \$ 2,999,887 \$ 725,585 24,19% \$ 81,671 FISCAL SERVICES  DEBT SERVICE  DEBT SERVICE  DEBT SERVICE  S 667,494 \$ 208,685 31,28% \$ 7,334,890 \$ 5,995,751 81,75% \$ 4,41,610 FACILITIES  S 667,494 \$ 208,685 31,28% \$ 7,687,734 \$ 80 \$ 2,598,751 81,75% \$ 4,41,610 FACILITIES  WAGKERS COMPENSATION  S 641,910 \$ 641,910 10,00% \$ 637,910 \$ 258,670 ,00% \$ 641,910 WAGKERS COMPENSATION  WAGKERS COMPENSATION  S 644,810 \$ 641,910 10,00% \$ 637,910 \$ 1,593,224 23,44% \$ 31,867 FMERGENCY RESERVE (10108062-670000) \$ 461,830 \$ (2,500) 40,45% \$ 6,797,826 \$ 1,593,224 23,44% \$ 31,867 FMERGENCY RESERVE (10108062-670000) \$ 461,830 \$ (2,500) 40,45% \$ 6,797,826 \$ 1,593,224 23,44% \$ 31,867 FMERGENCY RESERVE (10108062-670000) \$ 461,830 \$ (2,500) 40,45% \$ 6,797,826 \$ 1,593,224 23,44% \$ 31,867 FMERGENCY RESERVE (10108062-670000) \$ 461,830 \$ (2,500) 40,45% \$ 6,797,826 \$ 1,593,224 23,44% \$ 31,867 FMERGENCY RESERVE (10108062-670000) \$ 461,830 \$ (2,500) 40,45% \$ 6,797,826 \$ 1,593,224 23,44% \$ 31,867 FMERGENCY RESERVE (10108062-670000) \$ 461,830 \$ (2,500) 40,45% \$ 6,797,826 \$ 1,593,224 23,44% \$ 31,867 FMERGENCY RESERVE (10108062-670000) \$ 4,332,339 \$ 9,282,44 21,43% \$ 4,276,323 \$ 972,334 22,27% \$ 1052,887 FMERGENCY RESERVE (10108062-670000) \$ 4,332,339 \$ 9,282,44 21,43% \$ 4,276,323 \$ 972,334 22,27% \$ 1052,887 FMERGENCY RESERVE (10108062-670000) \$ 1,053,488 FMERGENCY RESERVE (10108062-670000) \$ 1,053,488 FMERGENCY RESERVE (10108062-670000) \$ 1,053,488 FMERGENCY RESERVE (10108062-670000) \$ 1,054,489 \$ 1,052,889 FMERGENCY RESERVE (10108062-670000) \$ 1,054,445,802 \$ 1,054,489 \$ 1,052,889 FMERGENCY RESERVE (10108062-670000) \$ 1,054,445,802 \$ 1,054,445,802 \$ 1,054,445,802 \$ 1,054,445,802 \$ 1,054,445,802 \$ 1,054,445,802 \$ 1,054,445,802 \$ 1,054,445,802 \$ 1,054,445,8		\$	1.339.047	\$	248.799	18.58%	\$	1.333.724	\$	309.090	23.17%	\$ (60.291)
RECREATION & SPORTS TOURISM PUBLIC LIBRARY S 1,031,533 \$ 343,844 33,33% \$ 1,06,217 \$ 251,554 25,00% \$ 92,290 TOTAL COMMUNITY SERVICES \$ 3,090,336 \$ 807,256 26.12% \$ 2,999,887 \$ 725,585 24.19% \$ 81,671  FISCAL SERVICE DEBT SERVICE S 5 7,577,735 \$ 6,427,361 84.82% \$ 7,334,690 \$ 5,995,751 81,76% \$ 431,610 FACILITIZES DEBT SERVICE \$ 667,494 \$ 208,650 31,26% \$ 667,128 \$ 258,670 88.77% \$ (50,020) WORKERS COMPENSATION \$ 641,910 \$ 641,910 \$ 641,910 \$ 649,910 \$ 567,925 \$ 1.593,224 \$ 23.44% \$ 31,867  EMERGENCY RESERVE (1018062-670000) \$ 6840,635 \$ 1,625,991 \$ 23.76% \$ 679,78,256 \$ 1.593,224 \$ 23.44% \$ 31,867  EMERGENCY RESERVE (1018062-670000) \$ 461,230 \$ (2,500) \$ -0.54% \$ 445,802 \$ - 0.00% \$ (2,500)  TOTAL FISCAL SERVICES \$ 16,89,004 \$ 8,900,512 \$ 54,98% \$ 15,883,356 \$ 7,847,645 \$ 49,41% \$ 1,052,867  PUBLIC SAFETY FIRE & EMS DEPARTMENT \$ 5,302,131 \$ 1,366,675 \$ 25,78% \$ 5,211,262 \$ 1,263,793 \$ 24,25% \$ 102,882  POLICE DEPARTMENT \$ 9,634,470 \$ 2,294,919 \$ 23,82% \$ 9,486,585 \$ 2,236,127 \$ 23,57% \$ 58,792  PUBLIC WORKS PUBLIC WORKS PUBLIC WORKS PUBLIC WORKS DEPARTMENT \$ 1,051,318 \$ 175,371 \$ 16,88% \$ 1,030,500 \$ 198,000 \$ 19,22% \$ (22,659)  WASTE AND SEWER \$ 792,716 \$ 195,301 \$ 24,64% \$ 645,216 \$ 198,179 \$ 24,52% \$ 37,122  TOTAL PUBLIC WORKS \$ 792,716 \$ 195,301 \$ 1,366,675 \$ 5,251,462 \$ 198,000 \$ 19,22% \$ (22,659)  WATER AND SEWER \$ 1,1051,318 \$ 175,371 \$ 16,68% \$ 1,031,500 \$ 198,000 \$ 19,22% \$ (22,659)  WATER AND SEWER \$ 1,1051,318 \$ 175,371 \$ 16,68% \$ 1,104,304 \$ 283,576 \$ 20,00% \$ 1,334,302 \$ 20,00% \$ 3,1138 \$ 31,138 \$ 100,00% \$ (331,138)  ARTS & CULTURE AUBURN \$ 1,000,000 \$ 167,110 \$ 98,30% \$ 1,194,004 \$ 283,576 \$ 20,00% \$ 2,00% \$ 1,000,00 \$ 2,000,00										,		
PUBLIC LIBRARY   S			,		,			,				. , ,
TOTAL COMMUNITY SERVICES			,		,			,				. ,
DEBLÍ SERVICE	TOTAL COMMUNITY SERVICES						\$					
DEBLÍ SERVICE												
FACILITIES												
WAGES & BENEFITS   \$ 6.840,635 \$ 1.625,091   23.76% \$ 6.797,826 \$ 1.593,224   23.44% \$ 31.867			, ,					, ,				
## AGES & BENEFITS   \$ 6,840,635   \$ 1,625,091   23,76%   \$ 6,797,826   \$ 1,593,224   23,44%   \$ 31,867   EMERGENCY RESERVE (10108062-670000)   \$ 461,230   \$ (2,500)   -0.54%   \$ 445,802   \$ - 0.00%   \$ (2,500)   TOTAL FISCAL SERVICES   \$ 16,189,004   \$ 8,90.512   \$ 54,98%   \$ 15,883,356   \$ 7,847,645   49.41%   \$ 1,052,867    PUBLIC SAFETY   FIRE & EMS DEPARTMENT   \$ 5,302,131   \$ 1,366,675   25,78%   \$ 5,211,262   \$ 1,263,793   24,25%   \$ 10,2882   POLICE DEPARTMENT   \$ 4,332,339   \$ 928,244   21,43%   \$ 4,275,323   \$ 972,334   22,74%   \$ (44,090)   TOTAL PUBLIC SAFETY   \$ 9,634,470   \$ 2,294,919   23,82%   \$ 9,486,585   \$ 2,236,127   23,57%   \$ 58,792    PUBLIC WORKS   PUBLIC WORKS DEPARTMENT   \$ 4,979,329   \$ 963,488   19,35%   \$ 4,836,798   \$ 978,773   20,24%   \$ (15,285)   SOLID WASTE DISPOSAL*   \$ 1,051,318   \$ 175,371   16,68%   \$ 1,030,500   \$ 199,030   19,22%   \$ (22,699)   WATER AND SEWER   \$ 792,716   \$ 195,301   24,64%   \$ 645,216   \$ 158,179   24,52%   \$ 37,122    TOTAL PUBLIC WORKS   \$ 6,823,363   \$ 1,334,160   19,55%   \$ 6,512,514   \$ 1,334,982   20,50%   \$ (822)    INTERGOVERNMENTAL PROGRAMS   \$ 170,000   \$ 167,110   98,30%   \$ 191,000   \$ 189,014   98,96%   \$ (21,904)   E911 COMMUNICATION CENTER   \$ 1,134,304   \$ 283,576   25,00%   \$ 1,134,304   \$ 283,576   25,00%   \$ 1,34			,		,			,		258,670		, ,
EMERGENCY RESERVE (10108062-670000)   \$ 461,230 \$ (2.500) -0.54% \$ 445,802 \$ - 0.00% \$ (2.500)								,		-		. ,
TOTAL FISCAL SERVICES   \$ 16,189,004 \$ 8,900,512 \$ 54.98% \$ 15,883,356 \$ 7,847,645 \$ 49.41% \$ 1,052,867										1,593,224		. ,
PUBLIC SAFETY FIRE & EMS DEPARTMENT POLICE DEPARTMENT TOTAL PUBLIC SAFETY  PUBLIC WORKS PUBLIC WORKS PUBLIC WORKS DEPARTMENT S 4,332,339 \$ 928,244 21.43% \$ 4,275,323 \$ 972,334 22.74% \$ (44,090) TOTAL PUBLIC SAFETY  PUBLIC WORKS PUBLIC WORKS DEPARTMENT S 4,979,329 \$ 963,488 19.35% \$ 4,836,798 \$ 978,773 20.24% \$ (15,285) SOLID WASTE DISPOSAL' S 1,051,318 \$ 175,371 16.68% \$ 1,030,500 \$ 198,030 19.22% \$ (22,659) WATER AND SEWER TOTAL PUBLIC WORKS S 6,823,363 \$ 1,334,160 19.55% \$ 6,512,514 \$ 1,334,982 20.50% \$ (822)  INTERGOVERNMENTAL PROGRAMS AUBURN-LEWISTON AIRPORT S 1,70,000 \$ 167,110 98.30% \$ 191,000 \$ 189,014 98.96% \$ (21,904) E911 COMMUNICATION CENTER \$ 1,134,304 \$ 283,576 25.00% \$ 1,134,304 \$ 283,576 25.00% \$ 1,244,814,814,814,814,814,814,814,814,814,8	· · ·				,			,		-		. , ,
FIRE & EMS DEPARTMENT \$ 5,302,131 \$ 1,366,675 \$ 25.78% \$ 5,211,262 \$ 1,263,793 \$ 24.25% \$ 102,882 POLICE DEPARTMENT \$ 4,332,339 \$ 928,244 \$ 21.43% \$ 4,275,323 \$ 972,334 \$ 22.74% \$ (44,090) \$ 9,634,470 \$ 2,294,919 \$ 23.82% \$ 9,486,585 \$ 2,236,127 \$ 23.57% \$ 58,792 \$ PUBLIC WORKS  PUBLIC WORKS  PUBLIC WORKS DEPARTMENT \$ 4,979,329 \$ 963,488 19.35% \$ 4,836,798 \$ 978,773 \$ 20.24% \$ (15,285) \$ SOLID WASTE DISPOSAL* \$ 1,051,318 \$ 175,371 \$ 16,68% \$ 1,030,500 \$ 198,030 \$ 192,22% \$ (22,659) \$ WATER AND SEWER \$ 792,716 \$ 195,301 \$ 24,64% \$ 645,216 \$ 158,179 \$ 24,52% \$ 37,122 \$ 1014 PUBLIC WORKS \$ 6,823,363 \$ 1,334,160 \$ 19.55% \$ 6,512,514 \$ 1,334,982 \$ 20.50% \$ (822) \$ 1014 PUBLIC WORKS \$ 6,823,363 \$ 1,334,160 \$ 19.55% \$ 6,512,514 \$ 1,334,982 \$ 20.50% \$ (822) \$ 1014 PUBLIC WORKS \$ 1,104,304 \$ 283,576 \$ 25,00% \$ 1.20,000 \$ 1	TOTAL FISCAL SERVICES	\$	16,189,004	\$	8,900,512	54.98%	\$	15,883,356	\$	7,847,645	49.41%	\$ 1,052,867
FIRE & EMS DEPARTMENT \$ 5,302,131 \$ 1,366,675 \$ 25.78% \$ 5,211,262 \$ 1,263,793 \$ 24.25% \$ 102,882 POLICE DEPARTMENT \$ 4,332,339 \$ 928,244 \$ 21.43% \$ 4,275,323 \$ 972,334 \$ 22.74% \$ (44,090) \$ 9,634,470 \$ 2,294,919 \$ 23.82% \$ 9,486,585 \$ 2,236,127 \$ 23.57% \$ 58,792 \$ PUBLIC WORKS  PUBLIC WORKS  PUBLIC WORKS DEPARTMENT \$ 4,979,329 \$ 963,488 19.35% \$ 4,836,798 \$ 978,773 \$ 20.24% \$ (15,285) \$ SOLID WASTE DISPOSAL* \$ 1,051,318 \$ 175,371 \$ 16,68% \$ 1,030,500 \$ 198,030 \$ 192,22% \$ (22,659) \$ WATER AND SEWER \$ 792,716 \$ 195,301 \$ 24,64% \$ 645,216 \$ 158,179 \$ 24,52% \$ 37,122 \$ 1014 PUBLIC WORKS \$ 6,823,363 \$ 1,334,160 \$ 19.55% \$ 6,512,514 \$ 1,334,982 \$ 20.50% \$ (822) \$ 1014 PUBLIC WORKS \$ 6,823,363 \$ 1,334,160 \$ 19.55% \$ 6,512,514 \$ 1,334,982 \$ 20.50% \$ (822) \$ 1014 PUBLIC WORKS \$ 1,104,304 \$ 283,576 \$ 25,00% \$ 1.20,000 \$ 1	DUBLIC SAFETY											
POLICE DEPARTMENT TOTAL PUBLIC SAFETY \$ 9,634,470 \$ 2,294,919 23.82% \$ 9,486,585 \$ 2,236,127 23.57% \$ 58,792  PUBLIC WORKS PUBLIC WORKS DEPARTMENT \$ 4,979,329 \$ 963,488 19.35% \$ 4,836,798 \$ 978,773 20.24% \$ (15,285)  WATER AND SEWER TOTAL PUBLIC WORKS  PUBLIC WORKS DEPARTMENT \$ 4,979,329 \$ 963,488 19.35% \$ 4,836,798 \$ 978,773 20.24% \$ (15,285)  WATER AND SEWER \$ 792,716 \$ 195,301 24.64% \$ 645,216 \$ 158,179 24.52% \$ 37,122  TOTAL PUBLIC WORKS \$ 6,823,363 \$ 1,334,160 19.55% \$ 6,512,514 \$ 1,334,982 20.50% \$ (822)  INTERGOVERNMENTAL PROGRAMS AUBURN-LEWISTON AIRPORT \$ 170,000 \$ 167,110 98.30% \$ 191,000 \$ 189,014 98.96% \$ (21,904)  LATC-PUBLIC TRANSIT \$ 331,138 \$ - 0.00% \$ 331,138 \$ 331,138 100.00% \$ (331,138)  ARTS & CULTURE AUBURN \$ 10,000 \$ 10,000  TAX SHARING \$ 260,000 \$ - 0.00% \$ 270,000 \$ - 0.00% \$ 2.482,721 \$ - 0.00% \$ 2.483,042  COUNTY TAX \$ 2,629,938 \$ 2,629,938 100.00% \$ 2,482,721 \$ - 0.00% \$ 2,845,623  OVERLAY  TOTAL CITY DEPARTMENTS \$ 45,932,563 \$ 20,050,315 43.65% \$ 44,855,211 \$ 13,750,589 30.66% \$ 6,299,726  EDUCATION DEPARTMENT \$ 45,802,612 \$ 4,751,162 10.37% \$ 45,337,437 \$ 6,821,653 15.05% \$ (2,070,491)		\$	5 302 131	\$	1 366 675	25 78%	\$	5 211 262	\$	1 263 793	24 25%	\$ 102.882
PUBLIC WORKS         PUBLIC WORKS DEPARTMENT         \$ 9,634,470         \$ 2,294,919         23.82%         \$ 9,486,585         \$ 2,236,127         23.57%         \$ 58,792           PUBLIC WORKS DEPARTMENT         \$ 4,979,329         \$ 963,488         19.35%         \$ 4,836,798         \$ 978,773         20.24%         \$ (15,285)           SOLID WASTE DISPOSAL*         \$ 1,051,318         \$ 175,371         16.68%         \$ 1,030,500         \$ 198,030         19.22%         \$ (22,659)           WATER AND SEWER         \$ 792,716         \$ 195,301         24.64%         \$ 645,216         \$ 158,179         24.52%         \$ 37,122           TOTAL PUBLIC WORKS         \$ 6,823,363         \$ 1,334,160         19.55%         \$ 6,512,514         \$ 1,334,982         20.50%         \$ (822)           INTERGOVERNMENTAL PROGRAMS           AUBURN-LEWISTON AIRPORT         \$ 170,000         \$ 167,110         98.30%         \$ 191,000         \$ 189,014         98.96%         \$ (21,904)           E911 COMMUNICATION CENTER         \$ 1,134,304         \$ 283,576         25.00%         \$ 1,134,304         \$ 283,576         25.00%         \$ 331,138         331,138         10.000         \$ 331,138         \$ 331,138         10.000%         \$ 331,138         \$ 331,138         \$ 331,138         \$			, ,									
PUBLIC WORKS PUBLIC WORKS DEPARTMENT \$ 4,979,329 \$ 963,488 19.35% \$ 4,836,798 \$ 978,773 20.24% \$ (15,285) \$ (1				-					_			
PUBLIC WORKS DEPARTMENT   \$ 4,979,329 \$ 963,488   19.35% \$ 4,836,798 \$ 978,773   20.24% \$ (15,285)   SOLID WASTE DISPOSAL*		*	0,00 ., 0	Ψ	2,20 .,0 .0	20.0270	Ψ	0,100,000	Ψ	2,200, .2.	20.01 /0	Ψ 00,.02
SOLID WASTE DISPOSAL* WATER AND SEWER \$ 792,716 \$ 195,301 24.64% \$ 645,216 \$ 158,179 24.52% \$ 37,122  TOTAL PUBLIC WORKS \$ 6,823,363 \$ 1,334,160 19.55% \$ 6,512,514 \$ 1,334,982 20.50% \$ (822)  INTERGOVERNMENTAL PROGRAMS  AUBURN-LEWISTON AIRPORT \$ 170,000 \$ 167,110 98.30% \$ 191,000 \$ 189,014 98.96% \$ (21,904)  E911 COMMUNICATION CENTER \$ 1,134,304 \$ 283,576 25.00% \$ 1,134,304 \$ 283,576 25.00% \$ -  LATC-PUBLIC TRANSIT \$ 331,138 \$ - 0.00% \$ 331,138 \$ 331,138 \$ 100.00% \$ (331,138)  ARTS & CULTURE AUBURN TAX SHARING \$ 260,000 \$ - 0.00% \$ 270,000 \$ - 0.00% \$ -  TOTAL INTERGOVERNMENTAL \$ 1,905,442 \$ 460,686 24.18% \$ 1,926,442 \$ 803,728 41.72% \$ (343,042)  COUNTY TAX \$ 2,629,938 \$ 2,629,938 100.00% \$ 2,482,721 \$ - 0.00% \$ 2,629,938  TIF (10108058-580000) \$ 3,049,803 \$ 2,845,623 93.31% \$ 3,049,803 \$ - 0.00% \$ 2,845,623  OVERLAY  TOTAL CITY DEPARTMENTS \$ 45,932,563 \$ 20,050,315 43.65% \$ 44,855,211 \$ 13,750,589 30.66% \$ 6,299,726  EDUCATION DEPARTMENT \$ 45,802,612 \$ 4,751,162 10.37% \$ 45,337,437 \$ 6,821,653 15.05% \$ (2,070,491)	PUBLIC WORKS											
WATER AND SEWER	PUBLIC WORKS DEPARTMENT	\$	4,979,329	\$	963,488	19.35%	\$	4,836,798	\$	978,773	20.24%	\$ (15,285)
INTERGOVERNMENTAL PROGRAMS	SOLID WASTE DISPOSAL*		1,051,318	\$	175,371	16.68%		1,030,500	\$	198,030	19.22%	\$ (22,659)
INTERGOVERNMENTAL PROGRAMS	WATER AND SEWER		792,716	\$	195,301	24.64%	\$	645,216	\$	158,179	24.52%	\$ 37,122
AUBURN-LEWISTON AIRPORT \$ 170,000 \$ 167,110 98.30% \$ 191,000 \$ 189,014 98.96% \$ (21,904) E911 COMMUNICATION CENTER \$ 1,134,304 \$ 283,576 25.00% \$ 1,134,304 \$ 283,576 25.00% \$ - LATC-PUBLIC TRANSIT \$ 331,138 \$ - 0.00% \$ 331,138 \$ 331,138 \$ 100.00% \$ (331,138) ARTS & CULTURE AUBURN \$ 10,000 \$	TOTAL PUBLIC WORKS	\$	6,823,363	\$	1,334,160	19.55%	\$	6,512,514	\$	1,334,982	20.50%	\$ (822)
AUBURN-LEWISTON AIRPORT \$ 170,000 \$ 167,110 98.30% \$ 191,000 \$ 189,014 98.96% \$ (21,904) E911 COMMUNICATION CENTER \$ 1,134,304 \$ 283,576 25.00% \$ 1,134,304 \$ 283,576 25.00% \$ - LATC-PUBLIC TRANSIT \$ 331,138 \$ - 0.00% \$ 331,138 \$ 331,138 \$ 100.00% \$ (331,138) ARTS & CULTURE AUBURN \$ 10,000 \$	INTER COVERNMENTAL PROCESSIO											
E911 COMMUNICATION CENTER LATC-PUBLIC TRANSIT S 331,138 \$ - 0.00% \$ 331,138 \$ 331,138 \$ 100.00% \$ (331,138)  ARTS & CULTURE AUBURN TAX SHARING TOTAL INTERGOVERNMENTAL  S 2,629,938 \$ 2,629,938 \$ 100.00% \$ 2,70,000 \$ - 0.00% \$ 2,0		æ	170.000	¢	167 110	00 200/	¢	104.000	¢	100.044	00.0004	¢ (24.004)
LATC-PUBLIC TRANSIT ARTS & CULTURE AUBURN TAX SHARING TOTAL INTERGOVERNMENTAL  \$ 10,000 \$ 10,000 \$ 270,000 \$ - 0.00% \$ 270,000 \$ - 0.00%			,		,			,		,		. , ,
ARTS & CULTURE AUBURN TAX SHARING \$ 260,000 \$ - 0.00% \$ 270,000 \$ - 0.00% \$			, ,		203,376					,		*
TAX SHARING         \$ 260,000         \$ -         0.00%         \$ 270,000         \$ -         0.00%         \$ -         0.00%         \$ -         0.00%         \$ -         0.00%         \$ -         0.00%         \$ -         0.00%         \$ -         0.00%         \$ -         0.00%         \$ -         0.00%         \$ -         0.00%         \$ -         0.00%         \$ -         0.00%         \$ 2,629,938         100,00%         \$ 2,482,721         \$ -         0.00%         \$ 2,629,938         100,00%         \$ 2,482,721         \$ -         0.00%         \$ 2,629,938         100,00%         \$ 2,482,721         \$ -         0.00%         \$ 2,629,938         100,00%         \$ 3,049,803         \$ -         0.00%         \$ 2,629,938         100,00%         \$ 3,049,803         \$ -         0.00%         \$ 2,845,623         0.00%         \$ 2,482,721         \$ -         0.00%         \$ 2,845,623         0.00%         \$ 2,845,623         0.00%         \$ 2,845,623         0.00%         \$ 2,845,623         0.00%         \$ 2,845,623         0.00%         \$ 2,845,623         0.00%         \$ 2,845,623         0.00%         \$ 2,845,623         0.00%         \$ 2,845,623         0.00%         \$ 2,845,623         0.00%         \$ 2,845,623         0.00%         0.00%         0.00%					10.000	0.00%	Ф	331,130	Φ	331,130	100.00%	φ (331,130 <i>)</i>
TOTAL INTERGOVERNMENTAL         \$ 1,905,442         \$ 460,686         24.18%         \$ 1,926,442         \$ 803,728         41.72%         \$ (343,042)           COUNTY TAX TIF (10108058-580000)         \$ 2,629,938         \$ 2,629,938         100.00%         \$ 2,482,721         \$ -         0.00%         \$ 2,629,938           OVERLAY         \$ 3,049,803         \$ 2,845,623         93.31%         \$ 3,049,803         \$ -         0.00%         \$ 2,845,623           TOTAL CITY DEPARTMENTS         \$ 45,932,563         \$ 20,050,315         43.65%         \$ 44,855,211         \$ 13,750,589         30.66%         \$ 6,299,726           EDUCATION DEPARTMENT         \$ 45,802,612         \$ 4,751,162         10.37%         \$ 45,337,437         \$ 6,821,653         15.05%         \$ (2,070,491)			,		10,000	0.00%	2	270 000	Φ	_	0.00%	¢ _
COUNTY TAX       \$ 2,629,938       \$ 2,629,938       100.00%       \$ 2,482,721       \$ - 0.00%       \$ 2,629,938         TIF (10108058-580000)       \$ 3,049,803       \$ 2,845,623       93.31%       \$ 3,049,803       \$ - 0.00%       \$ 2,845,623         OVERLAY       \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -				_	460 686				_	803 728		
TIF (10108058-580000) \$ 3,049,803 \$ 2,845,623 93.31% \$ 3,049,803 \$ - 0.00% \$ 2,845,623 OVERLAY \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	TOTAL INTERCOVERNMENTAL	Ψ	1,505,442	Ψ	400,000	24.1070	Ψ	1,520,442	Ψ	000,720	41.7270	ψ (0+0,0+2)
TIF (10108058-580000) \$ 3,049,803 \$ 2,845,623 93.31% \$ 3,049,803 \$ - 0.00% \$ 2,845,623 OVERLAY \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	COUNTY TAX	\$	2,629,938	\$	2,629,938	100.00%	\$	2,482,721	\$	-	0.00%	\$ 2,629,938
TOTAL CITY DEPARTMENTS \$ 45,932,563 \$ 20,050,315 43.65% \$ 44,855,211 \$ 13,750,589 30.66% \$ 6,299,726  EDUCATION DEPARTMENT \$ 45,802,612 \$ 4,751,162 10.37% \$ 45,337,437 \$ 6,821,653 15.05% \$ (2,070,491)	TIF (10108058-580000)	\$	3,049,803	\$	2,845,623	93.31%	\$	3,049,803	\$	-	0.00%	\$ 2,845,623
TOTAL CITY DEPARTMENTS         \$ 45,932,563         \$ 20,050,315         43.65%         \$ 44,855,211         \$ 13,750,589         30.66%         \$ 6,299,726           EDUCATION DEPARTMENT         \$ 45,802,612         \$ 4,751,162         10.37%         \$ 45,337,437         \$ 6,821,653         15.05%         \$ (2,070,491)	OVERLAY	\$	-	\$	-		\$	-	\$	-		\$ -
<b>EDUCATION DEPARTMENT</b> \$ 45,802,612 \$ 4,751,162 10.37% \$ 45,337,437 \$ 6,821,653 15.05% \$ (2,070,491)												
	TOTAL CITY DEPARTMENTS	\$	45,932,563	\$	20,050,315	43.65%	\$	44,855,211	\$	13,750,589	30.66%	\$ 6,299,726
TOTAL GENERAL FUND EXPENDITURES \$ 91,735,175 \$ 24,801,477 27.04% \$ 90,192,648 \$ 20,572,242 22.81% \$ 4,229,235	EDUCATION DEPARTMENT	\$	45,802,612	\$	4,751,162	10.37%	\$	45,337,437	\$	6,821,653	15.05%	\$ (2,070,491)
	TOTAL GENERAL FUND EXPENDITURES	\$	91,735,175	\$	24,801,477	27.04%	\$	90,192,648	\$	20,572,242	22.81%	\$ 4,229,235

## CITY OF AUBURN, MAINE INVESTMENT SCHEDULE AS OF September 30, 2020

INVESTMENT		FUND	Sep	BALANCE stember 30, 2020		BALANCE August 31, 2020	INTEREST RATE
ANDROSCOGGIN BANK	449	CAPITAL PROJECTS	\$	2,821,645.70	\$	2,817,405.15	1.00%
ANDROSCOGGIN BANK	502	SR-TIF	Ψ \$	1,046,089.99	\$	1,044,517.89	1.00%
					Ţ	• •	
ANDROSCOGGIN BANK	836	GENERAL FUND	\$	870,148.75	\$	6,594,031.73	1.00%
ANDROSCOGGIN BANK	801	WORKERS COMP	\$	52,258.82	\$	52,180.28	1.00%
ANDROSCOGGIN BANK	684	EMS CAPITAL RESERVE	\$	337,887.63	\$	187,605.28	1.00%
ANDROSCOGGIN BANK	414	INGERSOLL TURF FACILITY	\$	225,609.78	\$	225,270.74	1.00%
ANDROSCOGGIN BANK	8880	ELHS FUNDRAISING	\$	60,730.82	\$	60,685.92	1.00%
ANDROSCOGGIN BANK		ELHS CONSTRUCTION BAN	\$	5,352,004.64	\$	5,269,542.76	1.00%
ANDROSCOGGIN BANK	0627	ST LOUIS BELLS FUNDRAISING	\$	15,290.98	\$	15,268.01	1.00%
NORTHERN CAPITAL	02155	GENERAL FUND	\$	250,000.00	\$	250,000.00	1.70%
NORTHERN CAPITAL	02155	GENERAL FUND	\$	250,000.00	\$	250,000.00	1.75%
NORTHERN CAPITAL	02155	GENERAL FUND	\$	500,000.00	\$	500,000.00	1.70%
NORTHERN CAPITAL	02155	GENERAL FUND	\$	500,000.00	\$	500,000.00	1.55%
GRAND TOTAL			\$	12,281,667.11	\$	17,766,507.76	1.21%

# EMS BILLING SUMMARY OF ACTIVITY July 1, 2020 - June 30, 2021 Report as of September 30, 2020

	Beginning Balance			Septemb	er	2020				Ending Balance
	 9/1/20	Ν	lew Charges	Payments		Refunds	Δ	djustments	Write-Offs	 9/30/2020
Bluecross	\$ 5,616.98	\$	5,651.00	\$ (826.38)			\$	(2,841.69)		\$ 7,599.91
Medicare	\$ 38,894.59	\$	88,468.00	\$ (22,235.97)			\$	(17,834.48)		\$ 87,292.14
Medicaid	\$ 51,658.13	\$	40,041.00	\$ (28,398.99)			\$	(15,204.96)		\$ 48,095.18
Other/Commercial	\$ 78,688.22	\$	14,347.20	\$ (7,928.54)	\$	779.82	\$	(4,067.46) \$	(16,560.89)	\$ 65,258.35
Patient	\$ 97,085.82	\$	4,012.40	\$ (5,607.26)			\$	(11,823.48)		\$ 83,667.48
Worker's Comp	\$ -	\$	882.20				\$	-		\$ 882.20
TOTAL	\$ 271,943.74	\$	153,401.80	\$ (64,997.14)	\$	779.82	\$	(51,772.07) \$	(16,560.89)	\$ 292,795.26

EMS BILLING
BREAKDOWN -TOTAL CHARGES
July 1, 2020 - June 30, 2021
Report as of September 30, 2020

		July		August	Sept				% of
		2020		2020	2020	Adj	ustment	Totals	Total
-1				2 222 22	5 654 00			46.040.60	2 750/
Bluecross	Ş	6,396.80	Ş	3,992.80	\$ 5,651.00			\$ 16,040.60	2.75%
Medicare	\$	169,046.60	\$	95,829.00	\$ 88,468.00			\$ 353,343.60	60.47%
Medicaid	\$	61,560.60	\$	40,418.20	\$ 40,041.00			\$ 142,019.80	24.30%
Other/Commercial	\$	22,412.60	\$	12,639.40	\$ 14,347.20			\$ 49,399.20	8.45%
Patient	\$	8,521.20	\$	10,114.80	\$ 4,012.40			\$ 22,648.40	3.88%
Worker's Comp	\$	-			\$ 882.20			\$ 882.20	0.15%
TOTAL	\$	267,937.80	\$	162,994.20	\$ 153,401.80	\$	-	\$ 584,333.80	100.00%

# EMS BILLING BREAKDOWN -TOTAL COUNT July 1, 2020 - June 30, 2021 Report as of September 30, 2020

	July	August	Sept			% of
	2020	2020	2020	Adjustment	Totals	Total
Bluecross	7	5	7		19	2.39%
Medicare	215	144	113		472	59.37%
Medicaid	81	63	52		196	24.65%
Other/Commercial	33	23	20		76	9.56%
Patient	11	15	5		31	3.90%
Worker's Comp	0		1		1	0.13%
TOTAL	347	250	198	0	795	100.00%

#### EMS BILLING AGING REPORT

#### July 1, 2020 to June 30, 2021

#### Report as of September 30, 2020

	Current	31-60		61-90	!	91-120		121+ days		Totals	
Bluecross Medicare	\$ 3,944.05 \$ 55,284.60	52% \$ 2,353.31 63% \$ 22,272.15	31% \$ 26% \$		12% \$ 11% \$	686.40 889.20	9% S	(270.25) -4% (1,010.10) -1%	\$ \$	7,599.91 87,292.14	2.60% 29.81%
Medicaid	\$ 29,956.29	62% \$ 9,277.35	19% \$	•	7% \$	593.06	1%	4,700.58 10%	\$	48,095.18	16.43%
Other/Commercial	\$ 19,200.16	29% \$ 7,313.64	11% \$	19,443.82	30% \$	8,139.39	12%	11,161.34 17%	\$	65,258.35	22.29%
Patient	\$ 17,548.68	21% \$ 23,112.40	28% \$	12,619.31	15% \$	15,534.95	19%	14,852.14 18%	\$	83,667.48	28.58%
Worker's Comp	\$ 882.20	\$ -	\$	-	\$	-		-	\$	882.20	0.30%
TOTAL	\$ 126,815.98	\$ 64,328.85	\$	46,373.72	\$	25,843.00		29,433.71	\$	292,795.26	
	43%	22%		16%		9%		10%		100%	100.00%

	1902	1905 Winter	1910 Community	1913 Police Fitness	1914 Oak Hill	1915 Fire Training	1917 Wellness	1926 Healthy	1928	1929 Fire	1930 211	1931	2003 Byrne		
	Riverwatch	Festival	Service	Equipment	Cemeteries	Building	Grant	Androscoggin	Vending	Prevention	Fairview	Donations	JAG		
Fund Balance 7/1/20	\$ 762,516.19 \$	(15,099.19)	\$ 5,928.63	\$ 4,769.53	\$ 33,010.94 \$	(20,657.32)	\$ 3,460.06	\$ 5,362.37	\$ (312.70) \$	4,791.12	\$ (566,303.71)	\$ 501.65 \$	2,808.57		
Revenues FY21			\$ 124.00	5	\$ 432.52	21,879.00			\$	2,500.00					
Expenditures FY21	\$ 145,293.00			5	\$ 30.00	5	\$ 1,576.97		\$ 339.79						
Fund Balance 9/30/2020	\$ 617,223.19 \$	(15,099.19)	\$ 6,052.63	\$ 4,769.53	\$ 33,413.46 \$	1,221.68	\$ 1,883.09	\$ 5,362.37	\$ (652.49) \$	7,291.12	\$ (566,303.71)	\$ 501.65 \$	2,808.57		
	2005 MDOT	2006 PEACE	2008 Homeland Security	2010 State Drug Money	2013 OUI Grant	2014 Speed Grant	2019 Law Enforcement Training	2020 CDBG	2025 Community Cords	2030 Parking	2034 EDUL Underage Drink	2037 Bulletproof Vests	2038 Community Action Team		
Fund Balance 7/1/20	\$ 329,028.27 \$		\$ (112,903.52)	•											
Revenues FY21				\$ 9,117.00		5	\$ 300.00	\$ 101,575.05	\$ 1,602.30 \$	31,797.00	\$ 1,170.00				
Expenditures FY21			\$ 67,126.81	\$ 1,574.14	\$ 3,000.49 \$	7,846.04		\$ 322,116.67	\$	63,161.85					
Fund Balance 9/30/2020	\$ 329,028.27 \$	1,550.98	\$ (180,030.33)	\$ 9,224.25	\$ 65.56	(5,093.45)	\$ (10,438.25)	\$ 2,146,017.53	\$ 38,955.96 \$	(29,358.98)	\$ (1,515.00)	\$ 9,659.79 \$	180.00		
	2040 Great Falls TV	2041 Blanche Stevens	2044 Federal Drug Money	2045 Forest Management	2050 Project Lifesaver	2051 Project Canopy	2052 Nature	2053 St Louis Bells	2054 EMS Transport Capital Reserve	2055 Work4ME- PAL	2056 Lake Auburn Neighborhood	2057 ASPCA Grant	2058 Barker Mills Greenway	2059 Distracted Driving	
Fund Balance 7/1/20	\$ 20,536.23 \$		\$ 170,777.82				\$ 975.05		\$ 187,456.89 \$	(13,339.97)	_		•	829.00	
Revenues FY21			\$ 2,026.64					\$ 1,638.75	\$ 150,291.89						
Expenditures FY21	\$	815.69	\$ 34,174.36		Ş	290.20		\$ 149.79	\$ 55,874.40 \$	1,713.54					
Fund Balance 9/30/2020	\$ 20,536.23 \$	27,025.30	\$ 138,630.10	\$ 4,345.34	\$ 189.35	(290.20)	\$ 975.05	\$ 22,473.27	\$ 281,874.38 \$	(15,053.51)	\$ 125.00	\$ 800.00 \$	(2,597.43) \$	829.00	
	2061 150th Celebration	2062 Employee Store	2064 MDOT Sopers Mill Culvert	2065 State Bi- Centenial Parade	2067 Hometown Heros Banners	2068 Northern Borders Grant	2070 Leadercast	2075 Keeps Maine Healthy	2076 Keeps Maine Healthy II	2077 CTCI Gramt	2100 ELHS Fundraising	2201 EDI Grant	2500 Parks & Recreation		
Fund Balance 7/1/20	\$ 1,893.81 \$	132.69	\$ (26,094.03)	\$ (1,124.00)	\$ 209.00 \$	210,601.70	\$ (3,500.00)	Ş -	\$ - \$	-	\$ 1,061,591.57	\$ (1,484,407.18) \$	70,269.17		
Revenues FY21			\$ -	\$ -		5	\$ -				\$ 139.25	\$	83,998.14		
Expenditures FY21			\$ 2,563.00	\$ 24.00	\$ - \$	17,898.67		\$ 63,809.86	\$ 77,861.51 \$	786.00		\$	226,087.97		
Fund Balance 9/30/2020	\$ 1,893.81 \$	132.69	\$ (28,657.03)	\$ (1,148.00)	\$ 209.00	192,703.03	\$ (3,500.00)	\$ (63,809.86)	\$ (77,861.51) \$	(786.00)	\$ 1,061,730.82	\$ (1,484,407.18) \$	(71,820.66)		
												2600 Auburn			
	2600	2600	2600	2600	2600	2600	2600	2600	2600	2600	2600	Memory Care	2600		
	Tambrands II	Mall	Downtown	Auburn Industrial				Hartt Transport	62 Spring St		48 Hampshire St	Facility	Millbran		
	TIF 6	TIF 9	TIF 10	TIF 12	TIF 13	TIF 14	TIF 16	TIF 19	TIF 20	TIF 21	TIF 22	TIF 23	TIF 24		
Fund Balance 7/1/20	\$ (161,839.95) \$		\$ (460,436.11)			(763,270.82)	\$ (0.01)					\$ 147.27 \$			
Revenues FY21	\$ 201,360.86 \$	456,315.88	\$ 837,349.00	\$ 172,809.75	\$ 319,924.38 \$	465,987.95	\$ 30,435.15	\$ 32,531.42	\$ 58,978.38 \$	49,606.63	\$ 83,937.25	\$ 118,292.78 \$	190,093.65		
Expenditures FY21			\$ 301,385.27	\$ 220,683.00	\$ 37,591.11	439,092.00	\$ 15,217.58	\$ 32,578.92	\$ 29,489.19 \$	12,401.66	\$ 20,984.31	\$ 46,936.12 \$	66,841.98		
Fund Balance 9/30/2020	\$ 39,520.91 \$	648,613.20	\$ 75,527.62	\$ (436,640.79)	\$ 693,870.52	(736,374.87)	\$ 15,217.56	\$ 29,867.73	\$ 30,610.09 \$	37,399.72	\$ 62,952.94	\$ 71,503.93 \$	123,251.67		



"Maine's City of Opportunity"

#### **Financial Services**

To: Phillip Crowell, City Manager From: Jill Eastman, Finance Director

Re: Financial Reports for September 30, 2020

Attached you will find a Statement of Net Assets and a Statement of Activities and budget to actual reports for Ingersoll Turf Facility for revenue and expenditures as of September 30, 2020.

#### **INGERSOLL TURF FACILITY**

#### **Statement of Net Assets:**

The Statement of Net Assets lists current assets, noncurrent assets, liabilities and net assets as of September 30, 2020.

#### **Current Assets:**

As of the end of September 2020 the total current assets of Ingersoll Turf Facility were \$225,443. This consisted of cash and cash equivalents of \$225,44.

#### **Noncurrent Assets:**

Ingersoll's noncurrent assets are the building and equipment that was purchased, less depreciation. The total value of the noncurrent assets as of September 30, 2020 were \$117,249.

#### **Liabilities:**

Ingersoll had accounts payable of \$184 and an interfund payable of \$34,053 as of September 30, 2020.

#### **Statement of Activities:**

The statement of activities shows the current operating revenue collected for the fiscal year and the operating expenses as well as any nonoperating revenue and expenses.

The operating revenues for Ingersoll Turf Facility through September 2020 are \$3.296. This revenue comes from the sponsorships, programs, rental income and batting cages.

The operating expenses for Ingersoll Turf Facility through September 2020 were \$31.744. These expenses include personnel costs, supplies, utilities, repairs, capital purchases and maintenance.

As of September 30, 2020, Ingersoll has an operating loss of \$28.448.

As of September 30, 2020, Ingersoll has a decrease in net assets of \$28.448.

The budget to actual reports for revenue and expenditures, show the revenue and expenditures for FY21 compared to the same period in FY20.

# Statement of Net Assets Ingersoll Turf Facility September 30, 2020 Business-type Activities - Enterprise Fund

		;	Sept 30, 2020	Aug 31, 2020		crease/ ecrease)
ASSETS					\$ \$ \$ \$	
Current assets:						
Cash and cash equivalents		\$	225,443	\$ 225,271	\$	172
Interfund receivables/payables		\$	-	\$ -		-
Accounts receivable			-	-		-
	Total current assets		225,443	225,271		172
Noncurrent assets:						
Capital assets:						
Buildings			672,279	672,279		-
Equipment			119,673	119,673		-
Land improvements			18,584	18,584		-
Less accumulated depreciation			(693,287)	(693,287)		-
	Total noncurrent assets		117,249	117,249		-
	Total assets		342,692	342,520		172
LIABILITIES						
Accounts payable		\$	184	\$ -	\$	184
Interfund payable		\$	34,053	\$ 24,931	\$	9,122
Total liabilities			34,237	24,931		9,306
NET ASSETS						
Invested in capital assets		\$	117,249	\$ 117,249	\$	-
Unrestricted			191,206	\$ 200,340	\$	(9,134)
Total net assets		\$	308,455	\$ 317,589	\$	(9,134)

#### Statement of Revenues, Expenses and Changes in Net Assets Ingersoll Turf Facility

### Business-type Activities - Enterprise Funds Statement of Activities

**September 30, 2020** 

	ngersoll Turf Facility
Operating revenues:	
Charges for services	\$ 3,296
Operating expenses:	
Personnel	27,759
Supplies	-
Utilities	1,886
Repairs and maintenance	(10)
Rent	
Depreciation	-
Capital expenses	-
Other expenses	2,109
Total operating expenses	31,744
Operating gain (loss)	(28,448)
Nonoperating revenue (expense):	
Interest income	_
Interest expense (debt service)	-
Total nonoperating expense	-
Gain (Loss) before transfer	(28,448)
Transfers out	-
Change in net assets	(28,448)
Total net assets, July 1	336,903
Total net assets, September 30, 2020	\$ 308,455

#### **REVENUES - INGERSOLL TURF FACILITY**

REVENUE SOURCE	FY 2021 BUDGET	ACTUAL REVENUES IRU SEPT 2020	% OF BUDGET	FY 2020 BUDGET	ACTUAL REVENUES RU SEPT 2019	% OF BUDGET
CHARGE FOR SERVICES						
Sponsorship	\$ 25,000	\$ 4,800	19.20%	\$ 25,000	\$ 4,300	17.20%
Batting Cages	\$ 13,000	\$ 40	0.31%	\$ 13,000	\$ 175	1.35%
Programs	\$ 90,000	\$ 120	0.13%	\$ 90,000	\$ 4,713	5.24%
Rental Income	\$ 102,000	\$ (2,015)	-1.98%	\$ 102,000	\$ 4,295	4.21%
TOTAL CHARGE FOR SERVICES	\$ 230,000	\$ 2,945	1.28%	\$ 230,000	\$ 13,483	5.86%
INTEREST ON INVESTMENTS	\$ -	\$ 351		\$ -		
GRAND TOTAL REVENUES	\$ 230,000	\$ 3,296	1.43%	\$ 230,000	\$ 13,483	5.86%

#### **EXPENDITURES - INGERSOLL TURF FACILITY**

	FY 2020	EX	ACTUAL PENDITURES	% OF	FY 2019	EX	ACTUAL PENDITURES	% OF		
DESCRIPTION	BUDGET	TH	<b>RU SEPT 2020</b>	BUDGET	BUDGET	TH	RU SEPT 2019	BUDGET	Di	fference
Salaries & Benefits	\$ 187,546	\$	27,759	14.80%	\$ 149,331	\$	19,301	12.92%	\$	8,458
Purchased Services	\$ 14,450	\$	1,886	13.05%	\$ 18,160	\$	1,171	6.45%	\$	715
Programs	\$ 18,500	\$	-	0.00%	\$ 17,000	\$	340	2.00%	\$	(340)
Supplies	\$ 4,000	\$	(10)	-0.25%	\$ 4,900	\$	214	4.37%	\$	(224)
Utilities	\$ 25,650	\$	2,109	8.22%	\$ 25,100	\$	2,259	9.00%	\$	(150)
Insurance Premiums	\$ -	\$	-		\$ -	\$	-		\$	-
Depreciation	\$ -	\$	-		\$ -	\$	-			
Capital Outlay	\$ -	\$	-		\$ 11,000	\$	-	0.00%	\$	-
	\$ 250,146	\$	31,744	12.69%	\$ 225,491	\$	23,285	10.33%	\$	8,459
GRAND TOTAL EXPENDITURES	\$ 250,146	\$	31,744	12.69%	\$ 225,491	\$	23,285	10.33%	\$	8,459



"Maine's City of Opportunity"

#### **Financial Services**

To: Phillip Crowell, City Manager From: Jill Eastman, Finance Director

Re: Arena Financial Reports for September 30, 2020

Attached you will find a Statement of Net Assets and a Statement of Activities and budget to actual reports for Norway Savings Bank Arena for revenue and expenditures as of September 30, 2020.

#### **NORWAY SAVINGS BANK ARENA**

#### **Statement of Net Assets:**

The Statement of Net Assets lists current assets, noncurrent assets, liabilities and net assets and shows a comparison to the previous month, in this case, August 31, 2020.

#### **Current Assets:**

As of the end of September 2020 the total current assets of Norway Savings Bank Arena were (\$1,505,852). These consisted of cash and cash equivalents of \$234,655, accounts receivable of \$177,911, and an interfund payable of \$1,918,418.

#### **Noncurrent Assets:**

Norway's noncurrent assets are equipment that was purchased, less depreciation (depreciation is posted at year end). The total value of the noncurrent assets as of September 30, 2020 was \$244,326.

#### **Liabilities:**

Norway Arena had accounts payable of \$11,740 as of September 30, 2020.

#### Statement of Activities:

The statement of activities shows the current operating revenue collected for the fiscal year and the operating expenses as well as any nonoperating revenue and expenses.

The operating revenues for Norway Arena through September 2020 are \$173,660. This revenue comes from the concessions, sign advertisements, pro shop lease, youth programming, shinny hockey, public skating and ice rentals.

The operating expenses for Norway Arena through September 2020 were \$168,390. These expenses include personnel costs, supplies, utilities, repairs, rent, capital purchases and maintenance.

As of September 2020, Norway Arena has an operating gain of \$5,270.

As of September 30, 2020, Norway Arena has a increase in net assets of \$5,270.

The budget to actual reports for revenue and expenditures, with comparison to the same period last year show that revenue for FY21 is \$45,430 more than in FY20 and expenditures in FY21 are \$18,911 less than last year in September.

#### CITY OF AUBURN, MAINE Statement of Net Assets Norway Savings Bank Arena September 30, 2020

#### **Business-type Activities - Enterprise Fund**

		September 30, 2020			August 31, 2020	Increase/ (Decrease)		
ASSETS								
Current assets:								
Cash and cash equivalents		\$	234,655	\$	234,455	\$	200	
Interfund receivables		\$	(1,918,418)	\$	(1,813,815)	\$	(104,603)	
Prepaid Rent		\$	-	\$	-	\$	-	
Accounts receivable			177,911		91,116	\$	86,795	
	Total current assets		(1,505,852)		(1,488,244)		(17,608)	
Noncurrent assets:								
Capital assets:								
Buildings			58,223		58,223		-	
Equipment			514,999		514,999		-	
Land improvements			-		-		-	
Less accumulated depreciation			(328,896)		(328,896)		-	
	Total noncurrent assets		244,326		244,326		-	
	Total assets		(1,261,526)		(1,243,918)		(17,608)	
LIABILITIES								
Accounts payable		\$	11,740	\$	-	\$	11,740	
Net OPEB liability		\$	67,511	\$	67,511	\$	-	
Net pension liability			57,636		57,636		-	
Total liabilities			136,887		125,147		11,740	
NET ASSETS								
Invested in capital assets		\$	244,326	\$	244,326	\$	-	
Unrestricted		\$	(1,642,739)	\$	(1,613,391)	\$	(29,348)	
Total net assets		\$	(1,398,413)	\$	(1,369,065)	\$	(29,348)	

#### Statement of Revenues, Expenses and Changes in Net Assets Norway Savings Bank Arena

### Business-type Activities - Enterprise Funds Statement of Activities

#### **September 30, 2020**

		Norway Savings Arena		
Operating revenues:				
Charges for services	\$	173,660		
Operating expenses:				
Operating expenses:  Personnel	\$	69,130		
Supplies	\$ \$	25,418		
Utilities	\$ \$	55,896		
Repairs and maintenance	\$ \$	5,376		
Insurance Premium	Ψ	3,370		
Depreciation				
Capital expenses				
Other expenses		12,570		
Total operating expenses		168,390		
Operating gain (loss)		5,270		
Nonoperating revenue (expense):				
Interest income		-		
Interest expense (debt service)				
Total nonoperating expense		-		
Gain (Loss) before transfer		5,270		
Transfers out		-		
Change in net assets		5,270		
Total net assets, July 1	(	(1,403,682)		
Total net assets, September 30, 2020	\$ (	(1,398,413)		

#### **REVENUES - NORWAY SAVINGS BANK ARENA**

REVENUE SOURCE	FY 2021 BUDGET				% OF BUDGET		FY 2020 BUDGET		ACTUAL REVENUES IRU SEPT 2019	% OF BUDGET	VARIANCE	
CHARGE FOR SERVICES												
Concssions	\$	16,500	\$	-	0.00%	\$	16,500	\$	1,500	9.09%	\$	(1,500)
Skate Rentals	\$	7,500	\$	-	0.00%	\$	7,500	\$	-	0.00%	\$	-
Pepsi Vending Machines	\$	3,000	\$	-	0.00%	\$	3,000	\$	89	2.97%	\$	(89)
Games Vending Machines	\$	3,000	\$	-	0.00%	\$	3,000			0.00%	\$	-
Vending Food	\$	3,000	\$	-	0.00%	\$	3,000	\$	63	2.10%	\$	(63)
Sponsorships	\$	230,000	\$	49,000	21.30%	\$	230,000	\$	44,500	19.35%	\$	4,500
Pro Shop	\$	7,000	\$	468	6.69%	\$	7,000	\$	-	0.00%	\$	468
Programs	\$	27,500	\$	-	0.00%	\$	27,500	\$	1,415	5.15%	\$	(1,415)
Rental Income	\$	744,000	\$	119,732	16.09%	\$	744,000	\$	74,083	9.96%	\$	45,649
Camps/Clinics	\$	50,000	\$	4,460	8.92%	\$	50,000	\$	6,580	13.16%	\$	(2,120)
Tournaments	\$	55,000	\$	-	0.00%	\$	55,000	\$	-	0.00%	\$	-
TOTAL CHARGE FOR SERVICES	\$	1,146,500	\$	173,660	15.15%	\$	1,146,500	\$	128,230	11.18%	\$	45,430

#### **EXPENDITURES - NORWAY SAVINGS BANK ARENA**

DESCRIPTION	FY 2021 BUDGET	 ACTUAL PENDITURES U SEPT 2020	% OF BUDGET	FY 2020 BUDGET	 ACTUAL (PENDITURES RU SEPT 2019	% OF BUDGET	VA	ARIANCE
Salaries & Benefits	\$ 328,913	\$ 69,130	21.02%	\$ 347,736	\$ 41,111	11.82%	\$	28,019
Purchased Services	\$ 120,000	\$ 17,946	14.96%	\$ 49,500	\$ 14,757	29.81%	\$	3,189
Supplies	\$ 83,000	\$ 25,418	30.62%	\$ 68,150	\$ 20,713	30.39%	\$	4,705
Utilities	\$ 244,650	\$ 55,896	22.85%	\$ 238,000	\$ 26,306	11.05%	\$	29,590
Capital Outlay	\$ 50,000	\$ -	0.00%	\$ 15,000	\$ -	0.00%	\$	-
Rent		\$ -		\$ -	\$ 84,414		\$	(84,414)
	\$ 826,563	\$ 168,390	20.37%	\$ 718,386	\$ 187,301	26.07%	\$	(18,911)
GRAND TOTAL EXPENDITURES	\$ 826,563	\$ 168,390	20.37%	\$ 718,386	\$ 187,301	26.07%	\$	(18,911)